



KEY AREAS:	PRIORITY
QUALITY OF EDUCATION	Adaptive teaching*
	Literacy
	Homework
BEHAVIOUR & ATTITUDES	Consistency
	Elimination of low-level disruption
PERSONAL DEVELOPMENT	Extra-curricular provision
	Social Action*
LEADERSHIP & MANAGEMENT	Building leadership capacity
	Wellbeing & job satisfaction
	Efficient and effective resource management*
6TH FORM	Adaptive teaching
	Social Action
	Efficient and effective resource management

*= mirrored in 6th Form



KEY AREAS:	PRIORITY	OBJECTIVE QUESTIONS:
QUALITY OF EDUCATION	Adaptive teaching*	How will we ensure that lessons meet the needs of all students within the classroom?
	Literacy	How will we ensure we raise the standards for the bottom 20% of readers and the quality of Oracy across the curriculum?
	Homework	How will we ensure that homework is effectively set, handed in and of good quality?
BEHAVIOUR & ATTITUDES	Consistency	How will we achieve consistent application of the Behaviour for Learning policy so that behaviour standards remain high?
	Elimination of low-level disruption	How will we develop strategies which are effective in the management and elimination of low-level disruption to learning?
PERSONAL DEVELOPMENT	Extra-curricular provision	How will we ensure that we have an extra-curricular provision that is accessible to all students especially those from disadvantaged groups?
	Social Action*	How will we raise the profile of student voice and provide opportunities to engage in social action initiatives?
LEADERSHIP & MANAGEMENT	Building leadership capacity	How will we ensure leaders have capacity to carry out strategic work which leads to success in meeting all school improvement priorities?
	Wellbeing & job satisfaction	How will we ensure the wellbeing of all staff, including leaders remains priority area and contributes deeper job satisfaction?
	Efficient and effective resource management*	How will we secure a financially sound budget to meet the needs of a 21 st century school?
6TH FORM	Adaptive teaching	How will we ensure that lessons meet the needs of all students within the classroom? *
	Social Action	How will we raise the profile of student voice and provide opportunities to engage in social action initiatives? *
	Efficient and effective resource management	How will we secure a financially sound budget to meet the needs of a 21 st century school? *

*= mirrored in 6th Form

School Improvement Priorities [Past 3 years 2021– 2024]

Development Initiatives					
Improvement plan priorities	2021 – 2022 (Strive to be your best)	2022 – 2023 (The 4Cs) (World-ready students, Ofsted-ready school)	2023 - 2024	2024 - 2025	
Quality of Education	Quality of Education: Outcomes Literacy Homework Digital technology curriculum KS3 ECTs KS3 progress and assessment systems	Continuity: Outcomes Champion teaching Literacy Homework	Quality of Education: Student progress Adaptive teaching Disciplinary literacy	Adaptive teaching Literacy Homework	
Culture & Ethos	Culture and Ethos: Consistency in B4L application Exclusions Attendance Careers Extra-curricular programme	Consistency Attendance Consistency in B4L application Careers Extra-curricular programme Equalities	Behaviour & attitudes: Consistency in B4L policy Attendance & punctuality Reduced suspensions	Behaviour for Learning Consistency Consistency	Eliminating LLD
Leadership & Management	Recruitment Strategy: Communication & marketing KS2 – 3 Transition Post 16 offer Alumni Staffing	Community: Middle leader Ofsted-ready Digital infrastructure Cross-MAT development High challenge low threat culture Wellbeing and workload	Leadership & management: Collaboration and co- operative leaders Staff wellbeing Communications strategy	Building leadership capacity Wellbeing and deeper job Satisfaction	Efficient and effective resource management



ROOKS HEATH SCHOOL

Strive to be your best

6 th Form		Continuity:	6 th Form	Adaptive teaching
High quality T&L Curriculum Attendance Careers Most able Social action	High quality T&L, curriculum, Most able Consistency: Attendance Community: Social Action Communication: Careers	High quality T&L, curriculum, Most able Consistency: Attendance Community: Social Action Communication: Careers	Academic standards Attendance & punctuality Social action experiences	Social action Efficient and effective resource management
Physical, digital and social environment: Wellbeing and workload ICT infrastructure	Physical, digital and social environment: Wellbeing and workload ICT infrastructure	Communication: IT and parent communication Site developments		
Implementation priorities	IQM ASP programme (Academic support plans)	IQM Centre of Excellence T Levels	IQM Flagship review (1/3) Careers Mark Challenge Partners Alternative Provision	IQM Flagship review (2/3) Careers Mark New T Block
Other key items / priorities for SLT & LGB agendas		Ofsted inspection	Qualifications reform Toilet Fundraising	